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EX PARTE OR LATE FILED



April 15, 1999

NOTICE OF EX PARTE PRESENTATION

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FEDERAL COMMUNICATIONS COMMISSION  
OFFICE OF THE SECRETARY

Magalie Roman Salas, Esq.  
Secretary  
Federal Communications Commission  
Portals II  
445 Twelfth Street, SW  
Washington, DC 20554

Re: *In the Matter of Implementation of the Local Competition Provisions of the Telecommunications Act of 1996, CC Docket No. 96-98; CCB/CPD File No. 97-24*

Dear Ms. Salas:

Please be advised that yesterday, John di Bene (Senior Counsel, SBC Communications Inc.), David Hammock (Director-Wireless Marketing, SBC Telecommunications, Inc.), Todd Silbergeld (Director-Federal Regulatory, SBC), and Dr. John Haring and Dr. Jeffrey H. Rohlf of Strategic Policy Research, representing the local exchange carrier subsidiaries of SBC, met with Rich Lerner, Jay Atkinson, Ed Krachmer, Janet Sievert and Janice Jamison of the Common Carrier Bureau's Competitive Pricing Division in connection with the above-referenced matters. The purpose of the meeting was to present and discuss an economic study prepared by Drs. Haring and Rohlf, which concludes that the Commission's current interpretation of paging interconnection policy does not comport with fundamental principles of economic efficiency. Furthermore, the study recommends that the FCC (1) require paging companies to pay for the facilities used to connect their customers; (2) require meaningful negotiation of the terms for interconnection; and (3) not cross-subsidize paging service through higher charges for POTS and other services.

In accordance with the Commission's rules governing ex parte presentations, a copy of this notification and materials referenced during the meetings is provided herewith. Please contact me should you have any questions.

Respectfully submitted,

Attachments

cc: Mr. Strickling, Mr. Varma, Ms. Jackson, Mr. Lerner, Mr. Atkinson, Mr. Krachmer, Ms. Sievert, Ms. Jamison

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**Presentation  
An Economically Efficient Regime for  
Paging Interconnection**

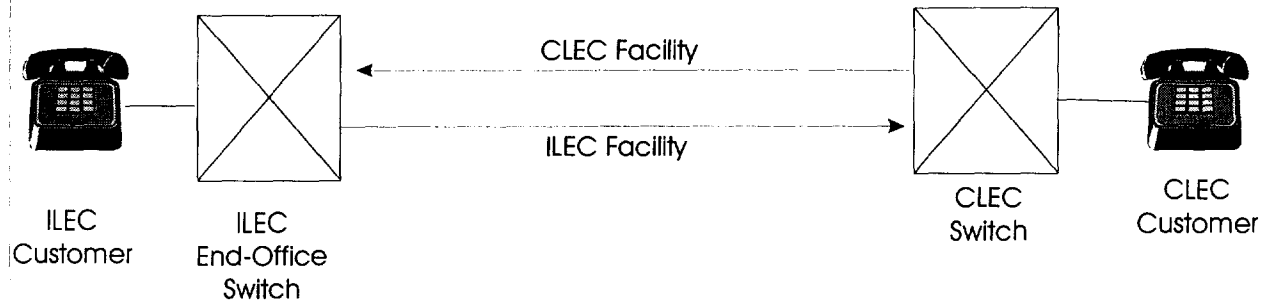
**John Haring  
Jeffrey H. Rohlfs\***

**April 14, 1999**

- \* John Haring and Jeffrey H. Rohlfs are principals in Strategic Policy Research, Inc., an economics and telecommunications policy consulting firm located in Bethesda, Maryland. Dr. Haring formerly served as Chief Economist and Chief, Office of Plans and Policy at the FCC. Dr. Rohlfs formerly served as Head of Economic Modeling Research at Bell Labs.

- **Principles of Efficient Pricing**
  - Cost Causers Cost Bearers
  - Remuneration Reflects Productivity
- **Illustrations**
  - Subscribers (Ideally) Pay Costs of Access Lines
  - Reciprocal Compensation Reflects Input Substitution/Work Actually Performed
- **Violation of Basic Principles in Paging Context**
  - Private Costs Externalized/Socialized and Inefficiently Imposed on Basic Rate Payers
  - Compensation Not Tied to Productivity
- **Consequences**
  - “Hundreds of Millions of Dollars” in Cross Subsidies to Paging Companies/Customers
  - Inefficient Rationalization of Production
- **Remedy**
  - Efficient Internalization of Cost Externalities Under *Status Quo Ante*
  - Define Resource Rights to Allow Efficient Pricing Through Negotiated Arrangements

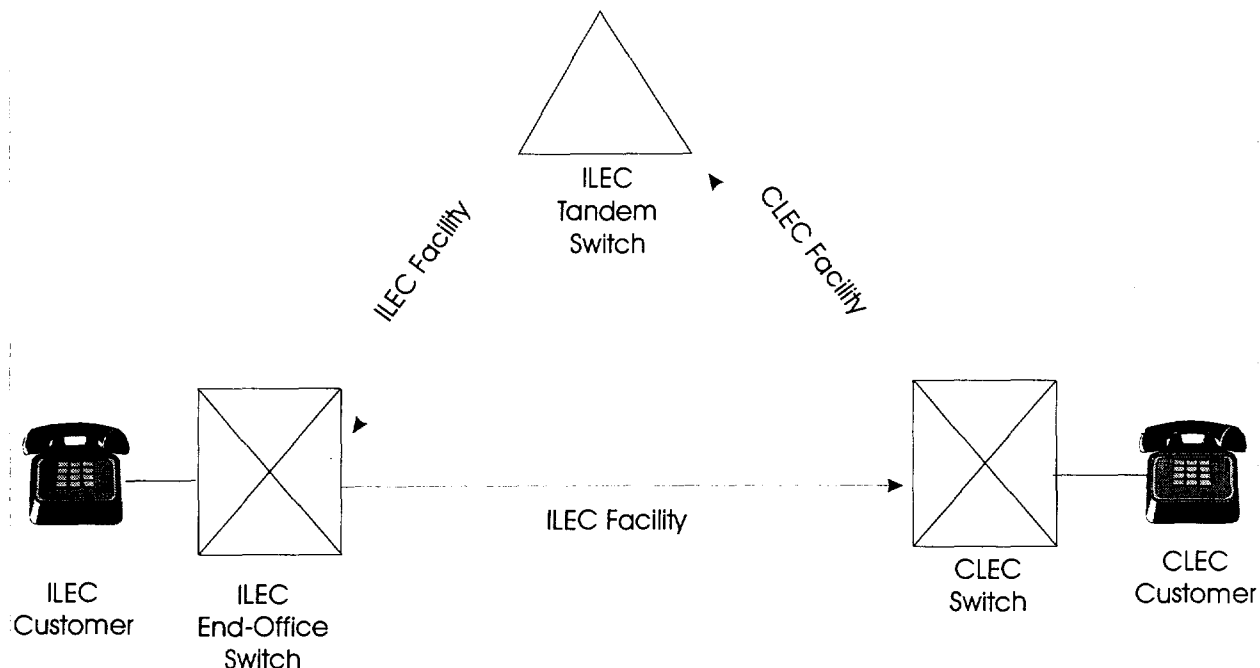
# Reciprocal Compensation for Broad-Based CLEC



Note: ILEC and CLEC may use shared two-way transmission facility.

## Base Case

## Reciprocal Compensation for Localized CLEC



### Relative to Base Case

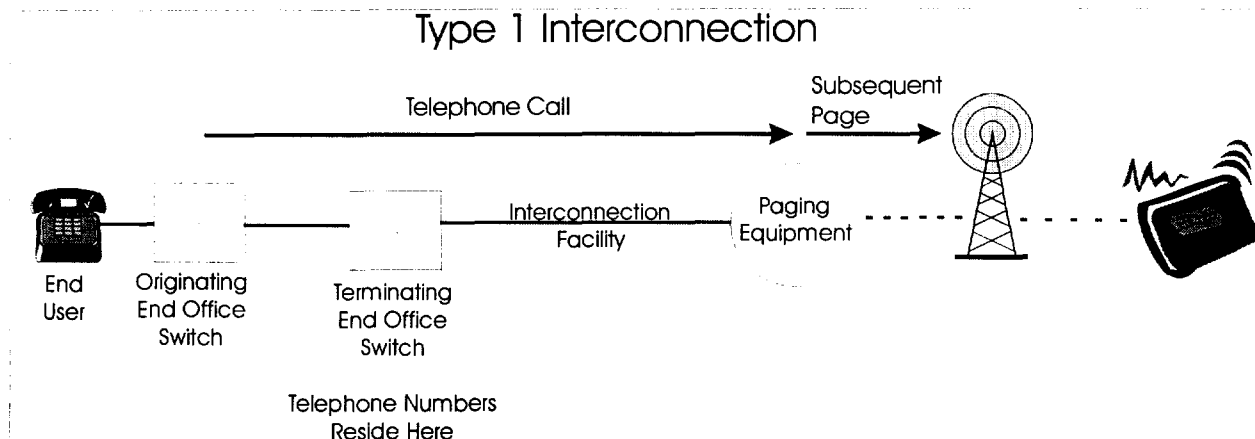
#### ILEC Provides (CLEC to ILEC)

One tandem switching occurrence

One local transmission link

#### CLEC Provides

No substitution for ILEC output



## Relative to Base Case

### ILEC Provides (ILEC to Paging Company)

One additional end-office switching occurrence (multiplexing, digital to analog)

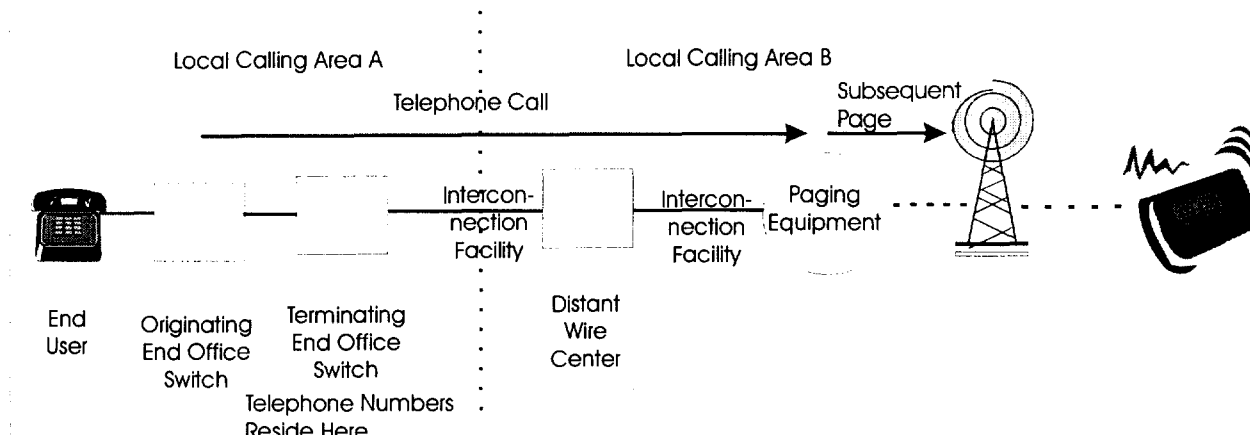
One additional local transmission link

### Paging Company Provides

No substitution for ILEC output

**ILEC Incurs Higher Per-Minute Costs Because of Shorter Average Call Duration**

## Type 1 Interconnection with FX-Type Arrangement



### Relative to Base Case

#### ILEC Provides (ILEC to Paging Company)

One additional end-office switching occurrence (multiplexing, digital to analog);

One additional local transmission link;

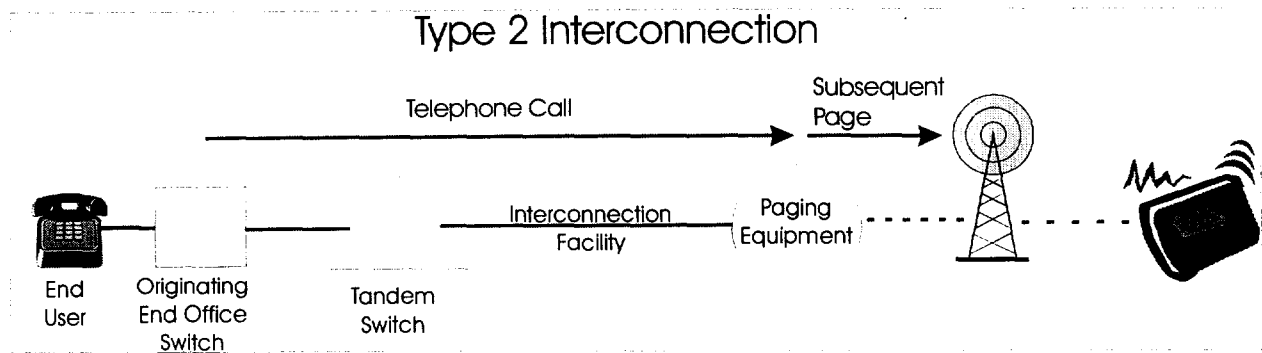
**PLUS**

One non-local transmission link

#### Paging Company Provides

No substitution for ILEC output

**ILEC Incurs Higher Per-Minute Costs Because of Shorter Average Call Duration**



## Relative to Base Case

### ILEC Provides (ILEC to Paging Company)

One tandem switching occurrence

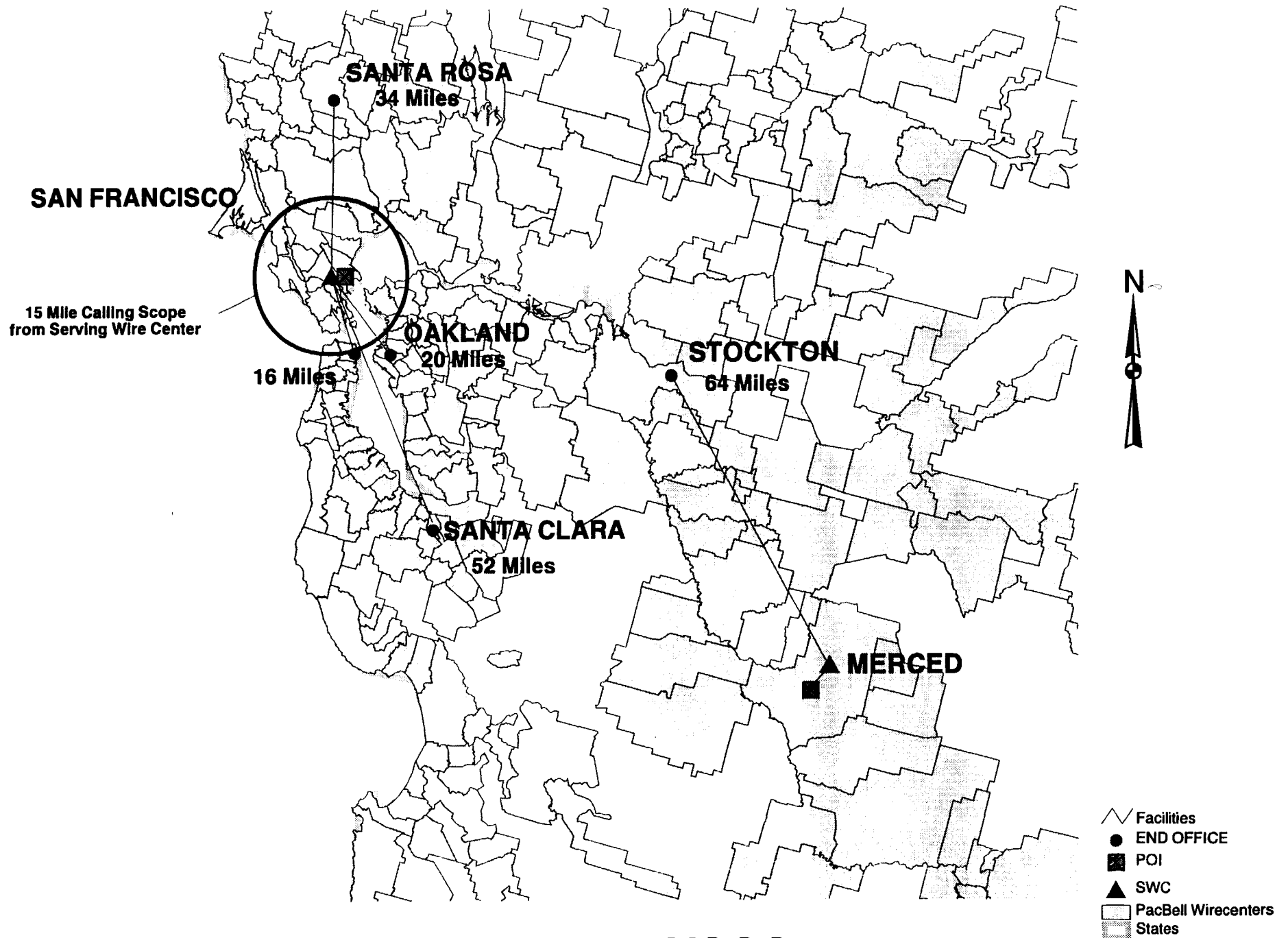
One additional local transmission link

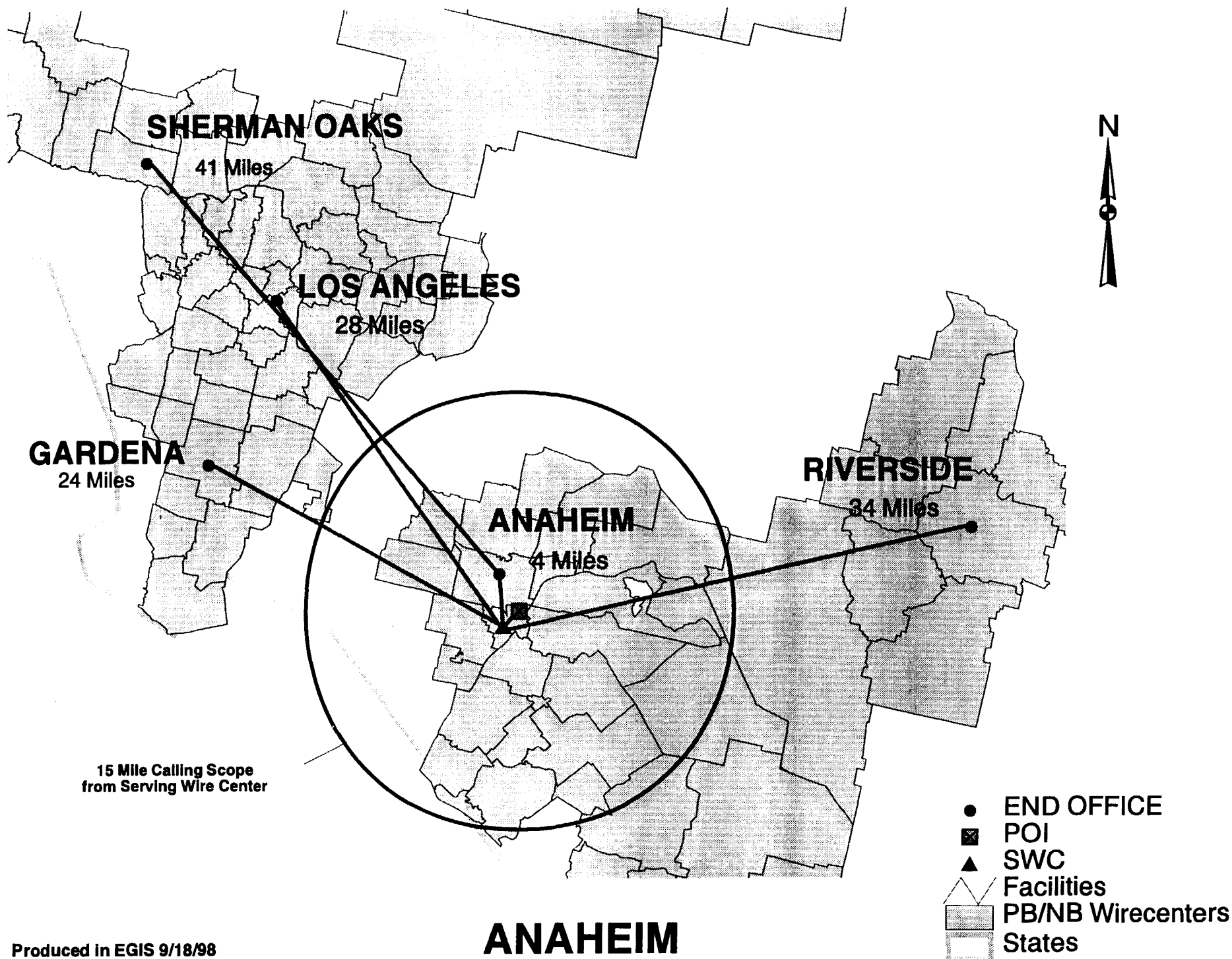
### Paging Company Provides

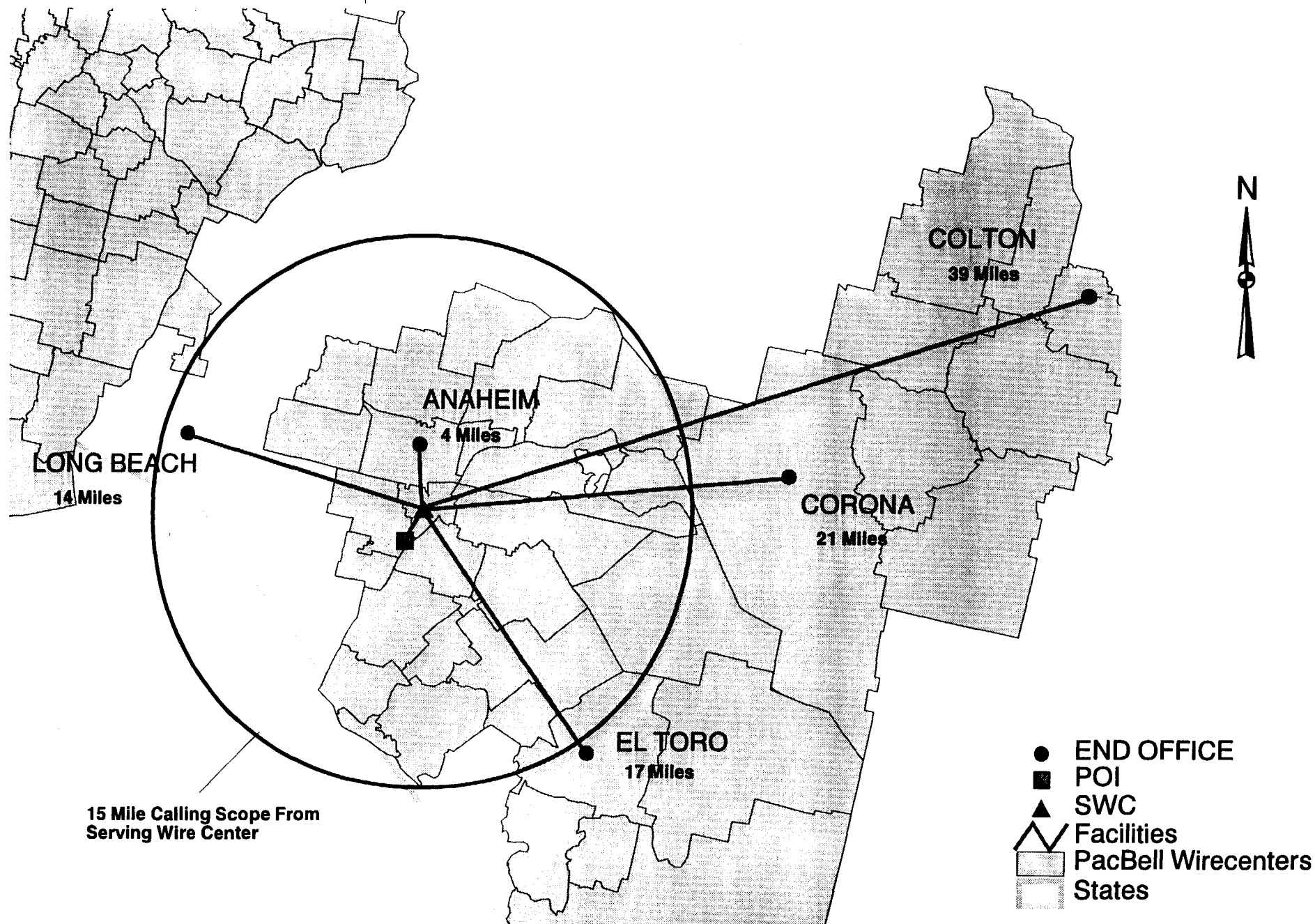
No substitution for ILEC output

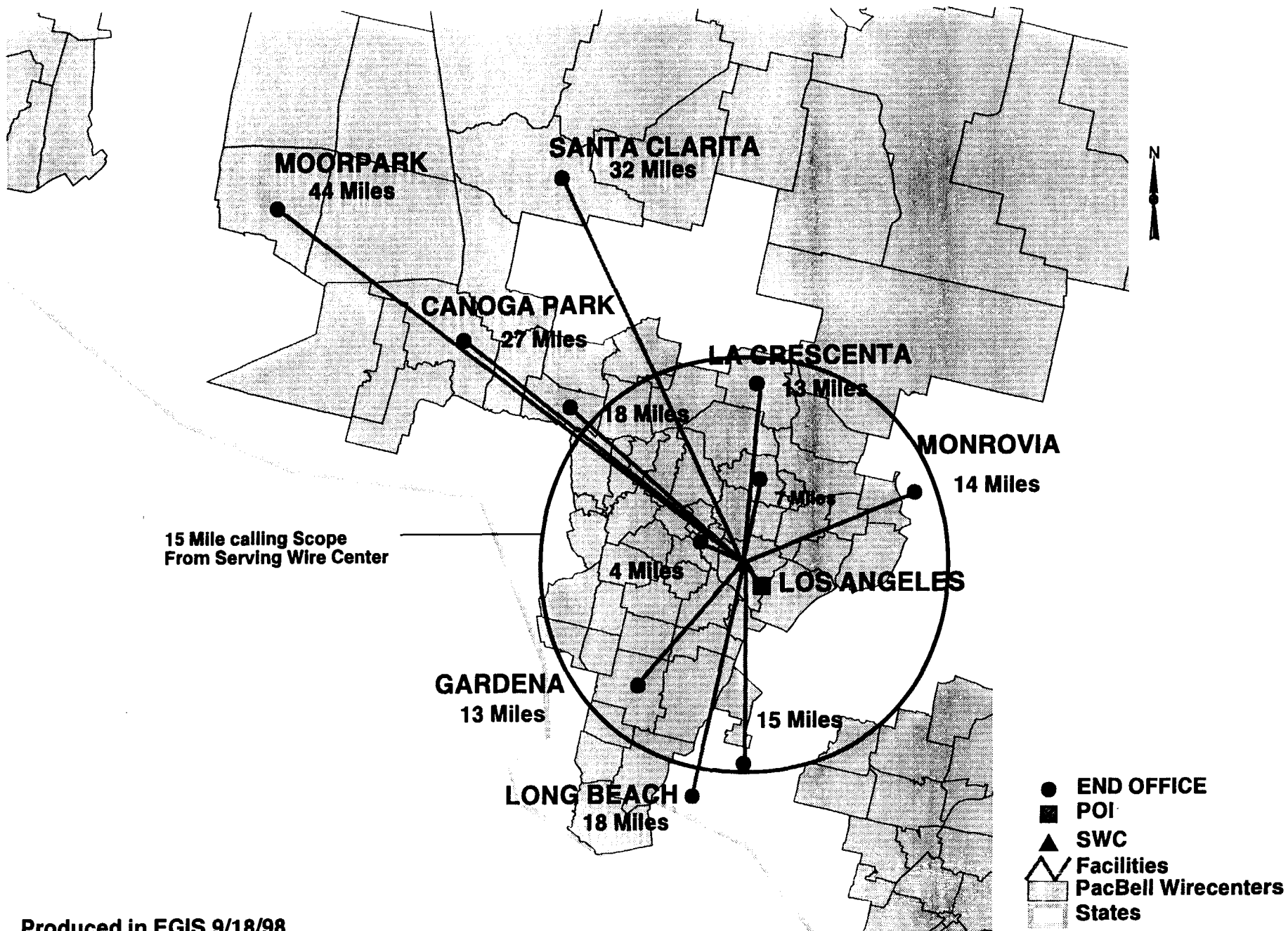
**ILEC Incurs Higher Per-Minute Costs Because of Shorter Average Call Duration**





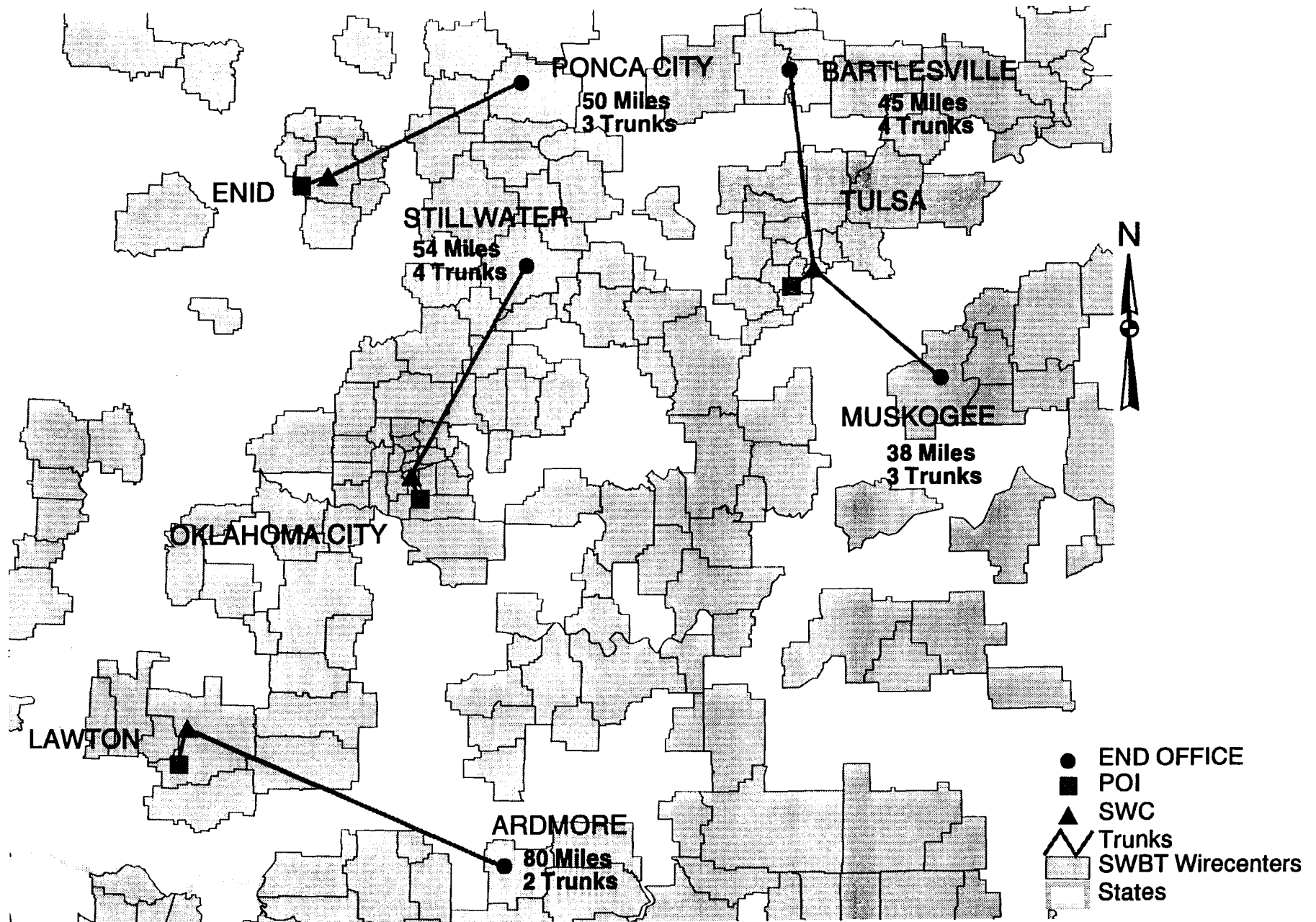




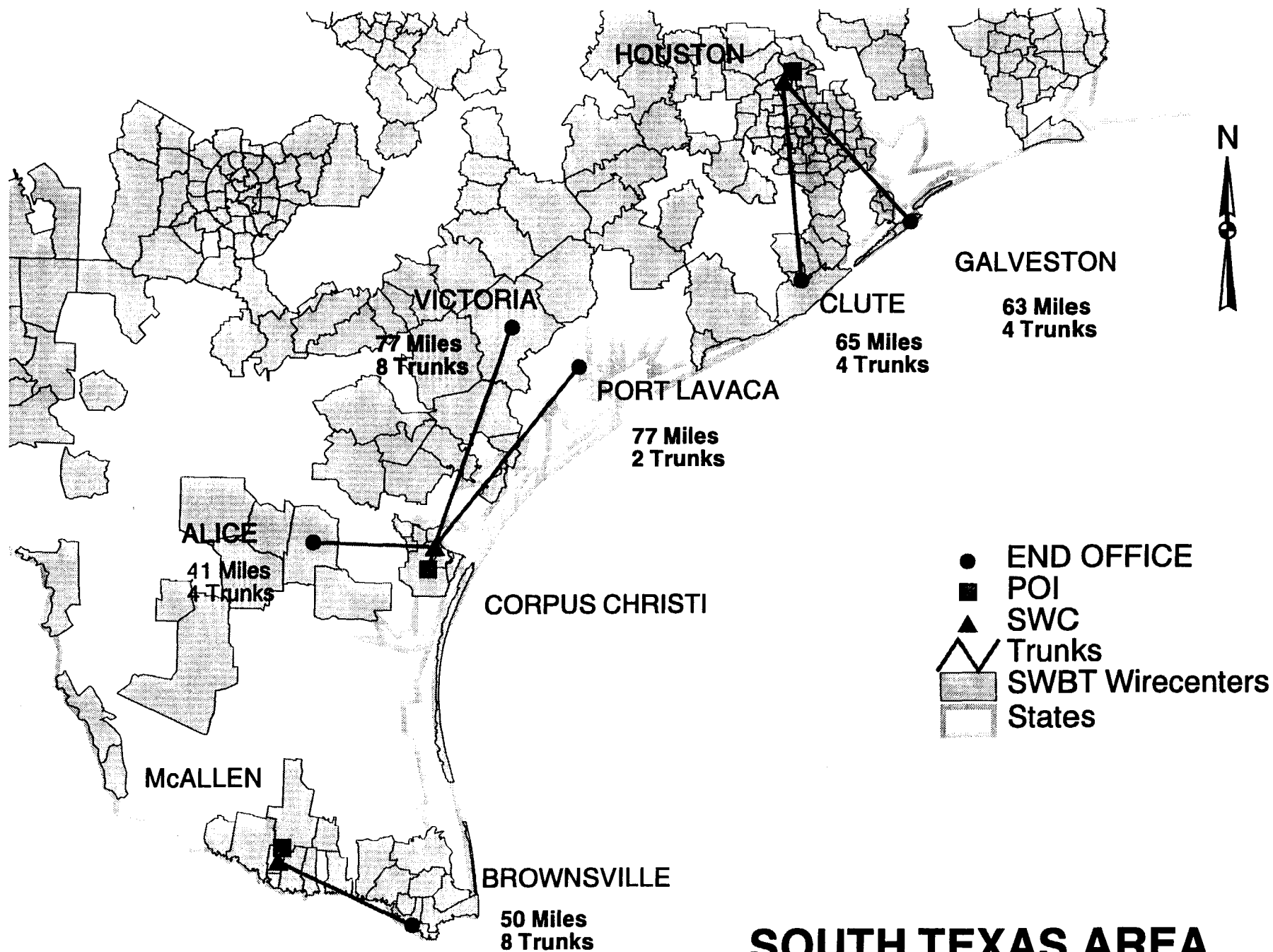


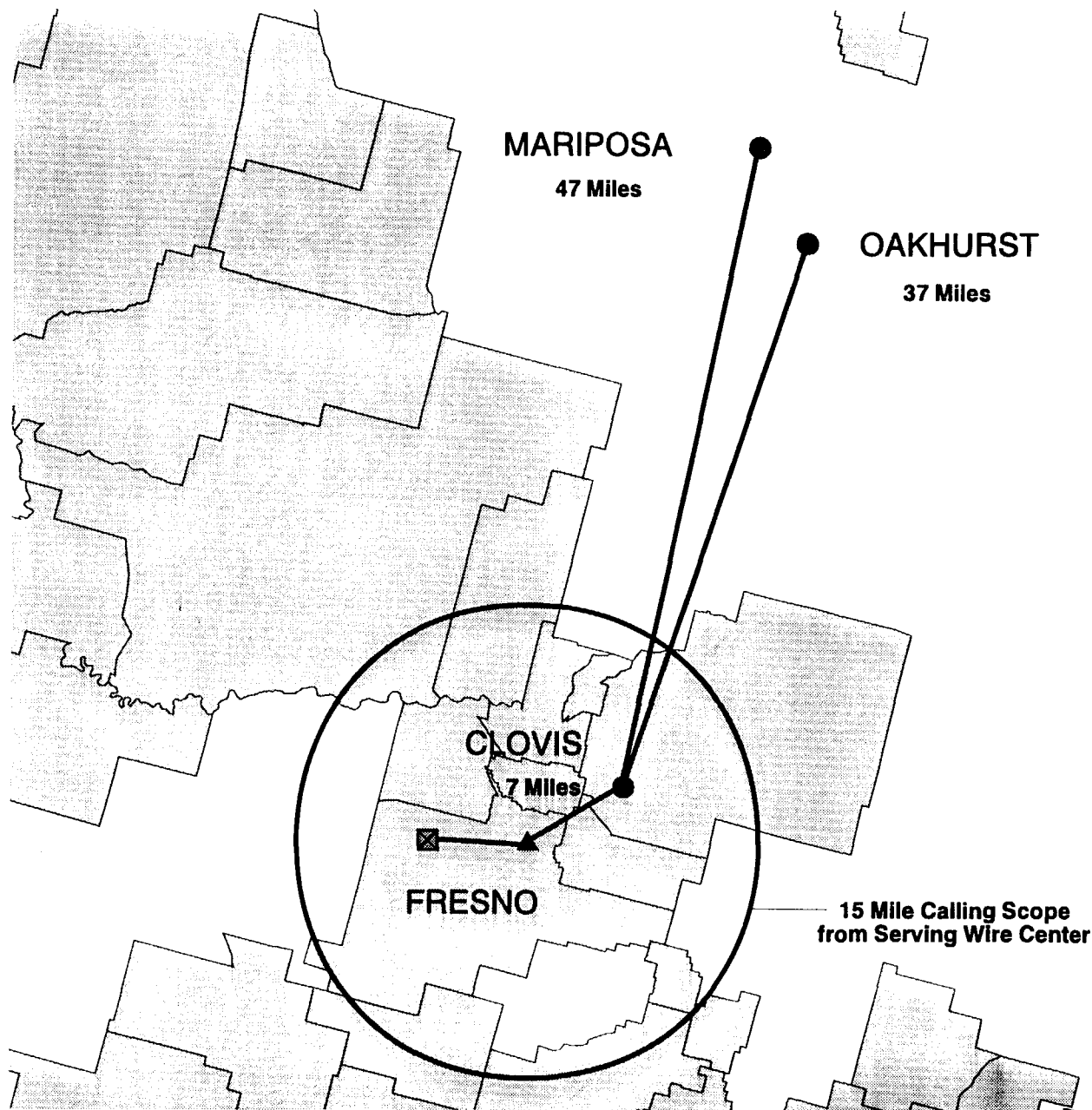
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## LOS ANGELES AREA



# OKLAHOMA





- N
- END OFFICE
  - ⊠ POI
  - ▲ SWC
  - PB/NB Wirecenters

## **An Economically Efficient Regime for Paging Interconnection**

**John Haring  
Jeffrey H. Rohlfs\***

**April 14, 1999**

- \* John Haring and Jeffrey H. Rohlfs are principals in Strategic Policy Research, Inc., an economics and telecommunications policy consulting firm located in Bethesda, Maryland. Dr. Haring formerly served as Chief Economist and Chief, Office of Plans and Policy at the FCC. Dr. Rohlfs formerly served as Head of Economic Modeling Research at Bell Labs.
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## Executive Summary

Economically-efficient interconnection is a critical component of network competition, but the Common Carrier Bureau's current interpretation of paging interconnection policy does not comport with fundamental principles of economic efficiency, including those which inform the Telecom Act and the FCC's *Local Competition Order*.

Four basic principles should underpin interconnection policy, in general, and paging interconnection, in particular:

- Costs of service should be borne by cost causers and principal service beneficiaries;
- Rewards should be commensurate with productivity;
- Interconnection pricing policies should facilitate efficient pricing mechanisms; and
- Terms and conditions of interconnection should primarily reflect the results of negotiations subject to public-interest guidelines rather than detailed regulatory rules.

The Bureau's current policy interpretation prohibits local exchange carriers from charging paging companies for dedicated facilities used to connect paging carriers to LEC networks. It thus provides paging carriers with strong incentives to demand facilities substantially in excess of the efficient quantities that would be dictated by taking relevant costs into account. Paging companies are demanding lengthy and high-capacity trunks that increase LEC costs and impose burdens on ratepayers and shareholders, neither of whom benefit directly from the interconnection. Reacting *favorably* to a California District Court's dismissal of Pacific Bell's challenge to the California PUC's paging interconnection proposals, the Personal Communications Industry Association's Robert Hoggarth recently noted that, "This decision will have a significant impact on the industry from the practical standpoint and the regulatory standpoint. . . . We're talking *hundreds of millions of dollars, going forward*." [emphasis added].<sup>1</sup> There is no efficiency or social-welfare rationale for cross-subsidies to paging service of this order of magnitude.

Because paging is a *complement to* rather than a *substitute for* local exchange service, it does not provide any cost savings to the local exchange provider. Rather, like long-distance service, paging calls and connections increase local exchange costs. Like long-distance interconnection, paging interconnection arrangements should provide the correct incentives to select the efficient type and cost of interconnection.

The FCC needs to set new guidelines to promote efficient interconnection for paging. These guidelines should:

- Help align costs and charges so carriers make efficient decisions; and
- Facilitate an efficient structure of rates that confronts paging customers with the interconnection costs their consumption decisions cause to be incurred.

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<sup>1</sup> See *Telecommunications Reports* (August 18, 1998).

We recommend that the FCC adopt three simple rules:

1. Require paging companies (and all providers of *complementary* services) to pay for the facilities used to connect their customers.
2. Require meaningful negotiation of the terms for interconnection as called for by the Telecom Act.
3. Do not cross-subsidize paging service through higher charges for POTS and other services.

These three rules would go a long way toward satisfying the four general principles enumerated above. They would maximize consumer welfare in the aggregate and provide a framework for efficient interconnection and efficient competition.

## I. Introduction: Purpose of Paper

This paper focuses on issues of economically efficient network integration that have been raised by former CCB Chief Richard Metzger's letter (the "ML") regarding interconnection arrangements for paging services.<sup>2</sup> Our analysis is based on a general economic framework for consideration of reciprocal compensation issues in the context of competitive interconnection and delineates the unique issues posed by paging interconnection.

Paging interconnection issues are of particular analytical interest (and practical importance), because the interpretation enunciated in the ML, in essence, prevents economically efficient arrangements. Serious distortions of economic efficiency are virtually certain to occur under this regime. Paging services supply an economic complement rather than a substitute for the services supplied by incumbent and competing local exchange carriers (*i.e.*, ILECs and CLECs). Unfortunately, the ML fails to distinguish between paging services and "competitors" that supply competitive substitutes for local exchange services.

Particularly troubling from an economic standpoint is the ML's conclusion that LECs are prohibited from charging paging carriers for the dedicated facilities used to connect paging carriers to LEC networks. This determination is deeply flawed as a matter of economic principle. It is guaranteed to produce serious economic inefficiencies and adverse distributional impacts among consumers. It also is likely to encourage uneconomic investments in efforts to appropriate benefits through the regulatory process (*viz.*, rent-seeking behavior). The ML interpretation fails to draw relevant economic distinctions among suppliers of economically non-comparable services. It creates an institutional environment that is conducive neither to efficient competition nor to an economically efficient allocation of scarce resources.

More broadly, the idea that paging carriers should be cross-subsidized and permitted to off-load costs on general ratepayers and LEC shareholders is contrary to the Telecommunications Act's economically sensible approach of relying primarily on negotiations to establish economically efficient terms and conditions of interconnection.<sup>3</sup> How can reciprocal compensation (or free

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<sup>2</sup> See letter from A. Richard Metzger, Jr., Chief, Common Carrier Bureau, to Mr. Keith Davis, *et al.*, DA 97-2726 (released December 30, 1997) ("ML").

<sup>3</sup> See The Telecommunications Act of 1996, §§ 251 and 252.

services in lieu of reciprocal compensation) be appropriate when there is no reciprocal exchange of traffic? Imposition of transport and termination liabilities on LECs in an operating environment in which there is no reciprocal exchange of traffic and no relevant input substitution is inconsistent with economically-efficient interconnection.<sup>4</sup> If the FCC's rules are to be interpreted in the manner suggested by the ML, there is no meaningful negotiation that can occur between LECs and paging carriers, because there is no trade to be transacted — the ML mandates an outright subsidy to the paging industry in lieu of a negotiated transaction.

Efficient resource deployment requires economically-efficient compensation arrangements. As we detail herein, economic analysis indicates that the best way to achieve efficient results is for paging customers and their economic agents, the paging service suppliers, to bear primary responsibility for recovery of the costs of dedicated facilities utilized to supply paging service. Paging customers are the primary beneficiaries of paging service and the principal cost-causers in economic terms. Paging service suppliers are best positioned to set appropriate charges to recover interconnection costs from customers in an efficient manner. Also, on the assumption that they (and their customers) will bear the costs they cause to be incurred, paging providers would possess economic incentives to design and size their facilities efficiently. If prime beneficiaries and cost-causers do *not* bear relevant costs, that will promote inefficient consumption decisions and leave a cost burden for others (*viz.*, general ratepayers, LEC shareholders, *etc.*) to bear. If costs of providing paging services are to be recovered in charges for POTS or other telephone services, such charges will themselves be distorted with adverse consequences for economic efficiency and distribution. If uncompensated cost burdens reduce returns to equity holders, there will be adverse consequences for network investment.

The paper is organized as follows: We begin with a characterization of the main requirements that a sound economic framework for resolving interconnection pricing issues must meet. We enumerate some basic economic principles, reliance upon which can help ensure that these require-

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<sup>4</sup> Paging differs in this regard from two-way CMRS services. To be sure, the latter have historically been used primarily, but not entirely, for calls in one direction; *viz.*, outgoing. However, recent CMRS pricing plans are certain to stimulate more incoming traffic. For example, Sprint's PCS service allows subscribers to receive calls of up to one minute at no charge. AT&T's recent Digital One service includes a minimum of 600 minutes of use per month, with low charges for additional usage; so incoming calls can be received at low cost — or no additional cost for subscribers having less than 600 minutes of use that month. Paging, on the other hand, is an inherently one-way service.

ments are satisfied. We then turn to the specifics of paging interconnection and evaluate what economically-efficient interconnection entails and contrast that to the ML interpretation. We provide an assessment of the kinds of problems the ML interpretation is likely to pose as the future unfolds and conclude with recommendations for efficiency-enhancing reforms.

## II. Economic Principles for Efficient Interconnection Policy

In a competitive regime, the principal focus of regulation should be to develop and enforce a set of interconnection rules that allows the forces of competition to work effectively to maximize economic welfare. The evolution of competition in telecommunications poses a challenging set of pricing and coordination issues, as the delivery of an effective communications capability increasingly requires cooperative behavior among disparate service suppliers. It is important that government interconnection policies not themselves be the source of negative externalities, which undermine efficiency and reduce economic welfare (*e.g.*, by imposing costs on *non*-cost-causers). This is particularly relevant for reciprocal compensation policies that influence economic incentives in powerful and potentially harmful ways. To the extent such policies thwart the operation of salutary negotiation processes, they constitute part of the problem rather than part of the remedy.

In our view, there are four basic principles that should underpin an economically-efficient interconnection regime:

- (1) *Costs should be borne by the cost-causers and principal beneficiaries of particular telecommunications services.*<sup>5</sup>

This principle should be applied to end users to the extent that it is feasible and meaningful to do so, *i.e.*, carriers should be treated as agents or intermediaries who pass costs on to their customers. If costs are conceived as the value of foregone alternative resource usage, mis-assignment of paging costs that produces under-charges for paging services and overcharges for POTS, leads to (a) over-consumption of paging services and under-consumption of POTS, and (b) redistribution of economic benefits from general ratepayers and LEC shareholders to paging customers and paging company owners.

- (2) *Rewards should be commensurate with productivity.*

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<sup>5</sup> To the extent that assigning cost recovery responsibility in this fashion itself entails transactions costs, this principle should obviously be honored only to the extent that it is economic to do so.

In the context of network interconnection, the performance of an activity within a specific chain of production is “compensation-relevant” only to the extent that it involves effective *substitution* for economic value added that would otherwise have been supplied by a cooperating carrier. This is simply to say that in an interconnection context the productivity relevant for purposes of (reciprocal) compensation consists of the specific resource savings associated with a shift of responsibility for carrying out a particular activity from one carrier to another.<sup>6</sup> Failure to attune rewards to productivity can spawn an entire industry whose sole purpose is to obtain rewards, while contributing little or no value-added.<sup>7</sup> In the paging context, tying rewards to productivity in this specifically relevant sense is problematical since there is no functional substitution of one carrier’s call-handling capacity for another’s. To be sure, a paging company may offer its customers added value in terms of paging service sufficient to attract their business, notwithstanding the added costs. Such costs have historically been and are appropriately borne by the principal cost-causers and beneficiaries; *viz.*, paging customers. There is no economic rationale for calling upon general ratepayers, who do not directly benefit, to pay these costs via reciprocal compensation.<sup>8</sup>

- (3) *Interconnection pricing policies should be designed so that efficient pricing mechanisms can be utilized and easily implemented.*

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<sup>6</sup> Competition *means* contesting for the right to meet particular supply requirements. If, in supplying a particular service, a firm does not *substitute* any of its own productive capacity for that of a rival, it is difficult to comprehend in what sense they can be said, meaningfully, to compete with each other.

<sup>7</sup> There is some evidence that interconnection policies are already having that effect. For example, PacWest, a California CLEC, has embarked on a campaign to induce paging and Internet service providers to collocate with it; so it can get reciprocal compensation for their incoming calls. Given that these providers are collocated, PacWest would be providing no value-added beyond PBX functionality and inside wiring in return for reciprocal compensation. An analogous example was the recent scheme by Beehive Telephone Co. to induce large toll users to locate (at least virtually) in its territory in order to generate access revenues (rewards from which were not commensurate with productivity).

<sup>8</sup> The argument that a paging terminal is the functional equivalent of a LEC terminating switch and is thus entitled to equivalent compensation simply misses the point. (*See Reply Comments by Cook Telecom, Inc., et al., in Opposition to Applications for Review, In the Matter of Requests for Clarification of the Commission’s Rules Regarding Interconnection Between LECs and Paging Carriers, March 5, 1998.*) The economic issue is not one of equivalence, but of substitution. Where there is no effective substitution and cost savings — as, for example, when an *additional* switching occurrence is interposed — the claim for compensation has no sound economic basis. Reciprocal compensation does not require equal compensation for unequal work. Where an interconnecting carrier provides no effective substitution or cost savings, compensation should not be required (*i.e.*, set at zero). To do anything else would promote inefficiency by breaking the desirable link between reward and productivity.

Efficient pricing mechanisms will embody the first two principles stated above. They economize on scarce information and typically do not require extensive and detailed regulatory intervention for successful implementation.<sup>9</sup>

- (4) *Terms and conditions of interconnection should be based on negotiations between/ among the carriers, subject to guidelines that ensure realization of public interest objectives.*

Following the guidance embodied in the Telecommunications Act, the Commission should rely upon general principles rather than attempt to specify detailed rules to guide negotiations. The Act envisions that mutually agreeable terms and conditions of interconnection in the first instance result from business negotiations between interconnecting carriers, with arbitration by state regulatory authorities if need be. Detailed rules will often turn out to be inappropriate in network configurations that differ from those on which the rules are based. To the extent outcomes reflect mandated rules rather than voluntary negotiated agreements, incentives will exist to invest scarce resources to acquire regulatory favor in the form of favorable arrangements. The resources expended in such efforts would represent a deadweight loss to the economy.<sup>10</sup>

This is hardly a startling set of policy guidelines. They would seem uncontroversial and unexceptionable on their face. Indeed, they are, in essence, the economic principles embodied in the Telecommunications Act. Yet their systematic application yields conclusions that are fundamentally at odds with the policy suggested by the ML for LEC-paging interconnection.

### III. Paging Service and LEC-Paging Interconnection

We now turn from the general to the specific and focus on economically appropriate arrangements for paging interconnection. The ML's characterization of paging companies as telecommunications carriers does not mean that paging companies should be entitled to get

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<sup>9</sup> Contrast, in this regard, the complexities (in terms of implementation) involved in attempting to recover NTS costs in per-minute charges compared to simple line charges.

<sup>10</sup> If rights are awarded to carriers independently of productivity, then the predictable consequence will be significant investments to meet the criteria necessary to achieve such status — a classic “signaling” inefficiency. See A. Michael Spence, *Market Signaling* (Harvard University Press, 1974). Such resource expenditures do not produce genuine economic productivity in the form of an expansion of output. Instead, they merely redistribute economic burdens to the detriment of the general population of telephone ratepayers whose payments must subsidize such benefits. A world in which “everyone seeks to live off everyone else” might be viable, but would hardly constitute an efficient state of affairs. Policy rules that encourage investments to redistribute rather than enhance wealth encourage wasteful and economically non-productive investments.



telecommunications services and facilities for free. Such a regulatory “free lunch” is particularly anomalous in the context of policymaking with regard to *competitive* network interconnection — the primary focus of the Telecommunications Act. The anomaly, economically speaking, is that paging is a complement to rather than a competitive substitute for local telephone service.

Product market definition is a matter of the degree of substitutability, from the consumer’s standpoint, of one service offering for another. Service offerings are normally said to compete only to the extent that customers can readily substitute one for another and would thus display a high positive cross-elasticity of demand in the face of changes in their relative prices.<sup>11</sup> Paging and local telephone services do not qualify as substitutes on this criterion. They supply different services that largely complement rather than substitute for one another.

When customers subscribe to a local telephone service, they acquire the ability to make and receive telephone calls on a particular line. A paging service, in contrast, supplies a subscriber with the means to receive a page. The latter capability may be highly valued in its own right and, as an economic complement to telephone service, may make telephone service more valuable<sup>12</sup> in the same way that service stations make automobile ownership more valuable. But the existence of service stations does not make automobiles less costly to manufacture. Their value to consumers does not provide a rationale for adding a surcharge to the sales price of a vehicle or passing along part of the proceeds from automobile sales to service-station owners.

The essence of competition is rivalrous behavior to induce customers to choose the productive inputs of one supplier over another. When a consumer chooses to purchase a Ford rather than a General Motors automobile, that implies the substitution of Ford’s design and manufacturing capabilities and the raw materials Ford has acquired for GM’s supply capabilities and its raw materials. When a consumer purchases a paging service, in contrast, that does not typically imply a significant substitution of the paging firm’s resource inputs for a LEC’s. It is not a matter of MCI Metro or Commonwealth Telecom supplying a functionality *in lieu of* SBC or Bell Atlantic, but

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<sup>11</sup> This is the essence of the competitive criteria set forth in the Justice Department’s Merger Guidelines. See U.S. Department of Justice and Federal Trade Commission, “Horizontal Merger Guidelines,” *Antitrust Trade Regulation Report*, 1992, No. 1559.

<sup>12</sup> As might any number of goods and services — cordless phones, Roladex files and their electronic equivalent, *etc.*

rather typically a case of a call being delivered to a paging company. Interconnection policy should recognize the differences between different types of carriers.

Long-distance service and the policies that address the integration between local and long-distance services supply an apt analogy. Long-distance service suppliers are telecommunications carriers; yet they are not entitled, as a matter of interconnection policy, to receive reciprocal compensation for completion of calls. If IXCs and LECs were entitled to compensation from one another and reciprocal compensation were required, that would be highly uneconomic for precisely the same reason as for paging; *viz.*, IXCs provide a complement — not a substitute — for LEC services. Instead, under the FCC's existing policies each LEC and IXC recovers remuneration for its productivity contribution to call completion in specific charges for long-distance calling and for provision of access. Note, in particular, that long-distance service suppliers' status as "carriers" does not qualify them for *free* interconnection of whatever sort they deem suitable.<sup>13</sup>

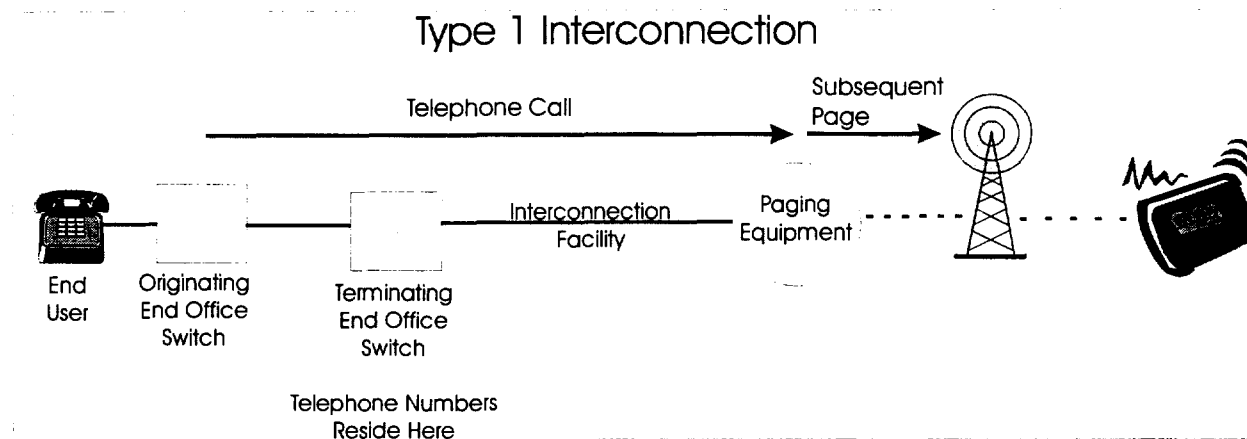
Paging terminations often occur at end offices typically using DID with calls rated to the specific terminating end office (*See* Figure 1).<sup>14</sup> This is known as Type 1 interconnection. The costs of interconnecting paging companies via Type 1 interconnection are significantly greater than the costs of interconnecting other types of carriers, notably CLECs. In contrast to CLECs, paging carriers obtain telephone numbers (from the LEC) that reside in a particular LEC end office as well

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<sup>13</sup> Similarly, other providers of complementary electronic services (*e.g.*, audio-text and alarm companies) should not be entitled to free (telephone) services and facilities — even if they reconstitute themselves so as to qualify for carrier status.

<sup>14</sup> This figure shows the usual case in which the originating and terminating end offices differ, and the (local) call does not go through a tandem switch. Our analysis and results about Type 1 interconnection would apply equally if the call originated and terminated at the same end office or if the call were switched at a tandem office (as well as at the originating and terminating end offices).

as facilities that connect end offices to paging equipment.<sup>15</sup> Virtually no other carriers interconnect in this way.<sup>16</sup>



**Figure 1**

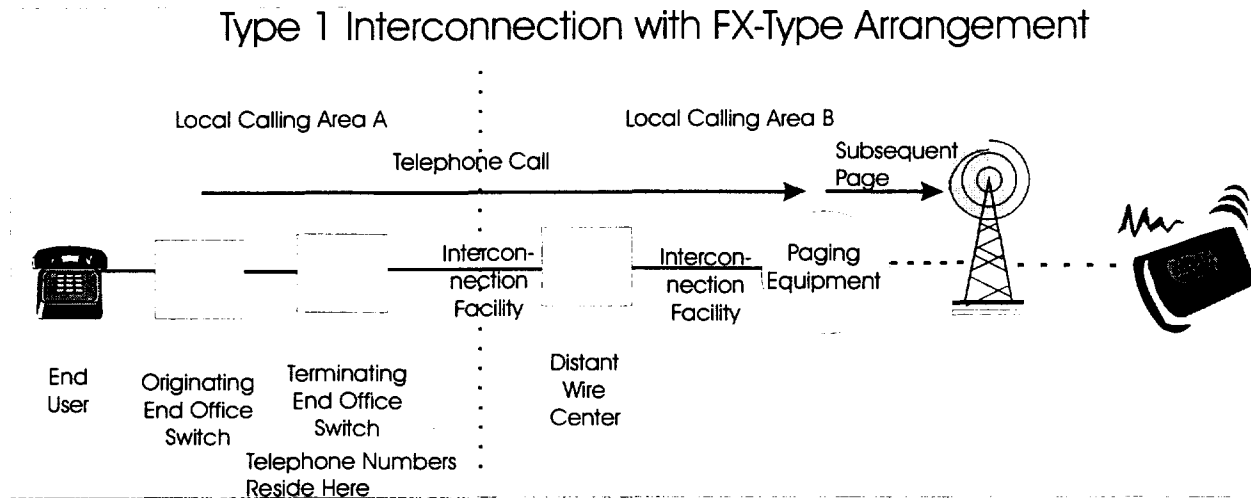
While LEC costs are greater because of the different facilities and call-processing requirements, these costs can only be recovered from charges for POTS, toll and other LEC services. Note that none of these incremental cost burdens are *offset* by reduced call-handling costs as would normally occur when a CLEC *substituted* its call-handling capacity for a LEC's. Type 1 interconnection entails *added* costs.

The policy encapsulated in the ML is even more egregious where a paging company uses FX-like arrangements, which are quite common. (See Figure 2). In this case, the paging equipment is not in the same local calling area as the terminating end office. Providing interconnection of this type is *far* more costly than providing interconnection to CLECs. Additional costs are incurred at both wire centers, in addition to the costs of dedicated interoffice transport. There are many locations where paging companies are using interexchange DS-1 facilities with lengths of over 40

<sup>15</sup> Paging companies are generally more costly to serve than other carriers because of the short duration of their calls. Consider the following example: Assume that a paging company with 100 lines probably has about the same rate of line utilization (minutes of use per line per month) as a mail-order company with 100 lines (so as to provide the same frequency of blocked calls). However, calls to paging companies are of much shorter duration. Consequently, the paging company receives far more calls than the mail-order company. These additional calls involve additional set-up costs that are borne by the ILEC.

<sup>16</sup> Our understanding that there is a relatively small amount of cellular interconnection that occurs in this manner, but that generally is *de minimus* or is being phased out.

miles and tariffed rates of thousands of dollars per month. Application of the ML could, however, imply that all of these costs should be borne by the LEC.



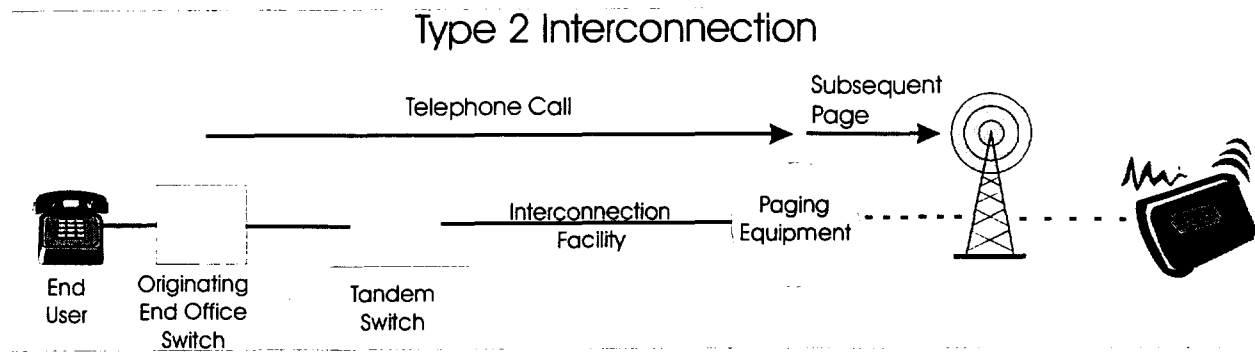
**Figure 2**

Paging terminations also occur occasionally at tandem offices (rather than at end offices as is more often the case) using NXX with calls rated as per the location of rating point for an NXX. (See Figure 3).

It may be in the LEC's interests to try to induce Type 2 interconnection where it is less costly. One would anticipate attempts to provide price incentives in negotiations for adoption of this type of interconnection where there are cost savings relative to Type 1 interconnection. Paging companies sometimes attempt to bootstrap the assertion that Type 2 interconnection is comparatively less costly than Type 1 into an argument for receiving compensation. That argument has no sound economic basis, however, since no paging-company value-added substitutes for ILEC value-added. Hence, there is no economic justification for any reward.

Costs of paging interconnection, even using Type 2 interconnection, are quite high. In particular, the cost per minute for paging calls substantially exceeds the cost per minute of standard calls because paging calls are usually of short duration; so the costs of setting up the call are spread over fewer minutes. Another reason is the cost of the dedicated facility. Different cost models might yield different numerical results, but we believe that (because of the shorter average duration) any reasonable estimate of the per-minute costs of paging interconnection would substantially exceed

the estimated per-minute costs of a standard call. Thus, even a paging company that uses Type 2 interconnection *imposes* significant costs on the ILEC. On a per-minute basis, the imposed costs substantially exceed the costs of standard calls.



**Figure 3**

To summarize, the ILEC's cost of serving a paging company that uses Type 1 interconnection is greater than the cost of interconnection between competing LECs — especially if FX-like arrangements are used. Type 2 interconnection may, in certain circumstances, be less costly than Type 1 interconnection. In any event, paging carriers, unlike CLECs, do not provide any significant value-added that substitutes for the value-added that would otherwise be provided by an ILEC. Consequently, there are no reasons for affording paging companies special treatment in the form of free interconnection facilities and compensation for call termination. Negotiated agreements could be expected to give appropriate incentives for deployment of Type 2 Interconnection where it is cost-effective.

Giving free service and facilities to paging companies involves an outright cross-subsidy. In particular, the ILEC and its customers (general ratepayers) subsidize paging companies and their customers. The latter group makes decisions to acquire interconnection facilities and reaps most or all of the benefits deriving therefrom. The former group bears the cost and derives minimal (if any) benefit therefrom. These are precisely the defining characteristics of economic cross-subsidy.<sup>17</sup> Provision of some customer access lines (*viz.*, basic connectivity that affords the option of making and receiving calls) is subsidized on universal service grounds; it is impossible to justify general

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<sup>17</sup> See Gerald Faulhaber, "Cross-Subsidization: Pricing in Public Enterprise," *American Economic Review*, December, December 1975, at 966-977.

cross-subsidization of paging facilities that simply afford specific customers the option of receiving pages (on a selective basis at that) on such grounds.

One other adverse consequence of an interconnection regime that is uneconomically skewed toward the consumption of paging services is worth highlighting. We have noted that consumption of services whose prices must be higher to support cross-subsidies of paging service will be uneconomically restrained below efficient levels. In addition, uneconomically low rates for paging service will also discourage development and consumption of paging substitutes (*e.g.*, two-way CMRS). These services are rendered relatively more expensive from the consumers' perspective and relatively less profitable from an investment perspective since demand is reduced compared to a subsidy-free environment.

#### **IV. Pricing of Paging Interconnection**

##### **A. Comparison with CLEC Interconnection**

In an earlier paper,<sup>18</sup> we developed a framework for evaluating local interconnection pricing, applying economic analysis to the particular circumstances of local interconnection and examining several alternatives for governance of interconnection pricing. Our economic framework focuses on productive efficiency in call processing in a competitive regime and examines ILEC cost savings resulting from facilities-based CLEC entry. It considers cost savings associated with provision of loops, central office connections and handling of calls that result from *substitution* of CLEC for ILEC performance of specific functional tasks. There are conceivable settings wherein a CLEC's offering will significantly reduce the resources the ILEC needs to deploy. When the calling and called party are served by different ILEC central offices and the CLEC serves a large geographic area, the ILEC may experience substantial cost savings associated with call handling if it needs to switch the call only once and does not need to transport the call from one central office to another. These cost savings are over and above any savings in loop costs and connection costs.

One policy implication of our earlier work is that economically efficient reciprocal compensation should vary depending on the extent to which the work performed by one carrier

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<sup>18</sup> See John Haring and Jeffrey H. Rohlfs, "Telecommunications Pricing and Competition," in G.L. Rosston and D. Waterman (eds.), *Interconnection and the Internet* (1997), at 33-47.

effectively substitutes for work the other might otherwise perform. Thus our analysis supports the efficacy of the approach that has been adopted in most states where reciprocal compensation varies depending on where a call is passed off for completion. Higher compensation is paid the sooner the call is passed along (*viz.*, at a tandem office rather than the terminating end office). Another important implication is that symmetrical compensation, notwithstanding substantial differences in productive contributions, provides incentives for interconnecting service providers to do less work. This is fundamentally at odds with the goals of the Telecommunications Act, which are to promote maximum feasible competition. If competitors can achieve comparable rewards regardless of whether they add a lot or a little value, their incentives will obviously be to add as little value as possible consistent with obtaining the specified rewards. Promotion of facilities-based competition requires that incentives be properly scaled to afford greater rewards for greater productivity and larger investments in deployment of facilities.

Our earlier analysis focused specifically on the effects of genuine competition that involves competitively-driven *substitution* of one carrier's capabilities for another's. Such competition alters the distribution of productive resources contributed by competing/cooperating carriers in processing calls. Some types of CLEC competition may have only minimal impact on the resources an ILEC may have to deploy to complete a call. In these circumstances, the value added by the CLEC is minimal and the appropriate remuneration is comparably small, both in absolute terms and relative to the remuneration that the ILEC should receive when it performs the bulk of the work.

We review this analysis here because it is pertinent to the issue of paging interconnection. As we have seen, paging service is, in actuality, an economic complement rather than a substitute for (and competitor to) local telephone service. As such, paging service suppliers typically do not supply functionalities that *substitute* for those which an ILEC supplies in terms of call handling. They are, in essence, a "CLEC" that does not compete — a contradiction in terms, the import of which is that no compensation-relevant, competitive input substitution occurs.

There are, in reality, a variety of different types of carriers: some add little value in terms of call completion (*cf.* pure resellers), some add a lot (*cf.* a facilities-based CLEC), others such as long-distance carriers supply services that are complements rather than substitutes for LEC functionalities. Like long-distance carriers, paging carriers supply a service that is complementary to LEC service. Given the differences among different types of carriers, regulatory policy needs to permit variations

to reflect relevant differences in terms of effective substitution of one carrier's call-handling capacity for another's. One size will not fit all, as most states have recognized in setting CLEC compensation so as to vary to reflect differences in the switching point where a call is passed along for completion. In the case of complementary services, such as long-distance and paging, there is no basis for reciprocal compensation based on input substitution.

Rather than enabling a LEC to save costs in terms of call handling, interconnection to paging carriers entails higher costs. As a complement rather than a substitute, paging services do not compete for any LEC activity involved in the processing of local telephone calls. There is, consequently, no economic justification for LEC compensation to paging companies for call completion services. The activities of paging companies, unlike those of CLECs, do not generally substitute for ILEC activities. On the contrary, paging companies provide value-added over and above, and largely not overlapping with, the value provided by LECs. Under these circumstances, the notion that paging companies are entitled to any kind of reciprocal compensation or free interconnection facilities cannot be economically justified.<sup>19</sup> To the contrary, these policies would place additional cost recovery burdens on non-cost-causers, encourage uneconomic consumption of paging substitutes, and depress LEC earnings and investment if costs are not recovered. If LECs are not permitted to recover costs of supplying paging carriers interconnection facilities free of charge in charges for other services, the burden of cost recovery will fall to returns on stockholders' equity. Reduced returns will deter otherwise cost-effective investments in network infrastructure.

How then should the costs of paging interconnections be recovered? The ML would apparently have the LECs recover such costs in service and call charges of various sorts levied on the general population of network users (*i.e.*, general ratepayers). Application of the guideline principles we enumerated earlier suggests that this approach is uneconomic and does not represent sound policy.

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<sup>19</sup> We note that at least one state (California) requires such economically unjustified compensation. The FCC could perhaps deter this kind of error by adopting regulations that interpret Section 251(b)(5) that explicitly exclude carriers from recovering compensation for added costs.



## **B. Applying Principles of Efficient Pricing**

### **1. Cost-Causer/Cost-Bearer**

The costs of telephone calls are caused by the people communicating with each other via a call — the calling and called parties. By convention, calling parties typically pay for calls they initiate except where other billing arrangements have been made (*e.g.*, 800 service). This convention may reflect the fact that called parties do not always wish to receive all calls they receive (*cf.* telemarketing calls at dinner time), whereas call initiators almost always wish to complete a call or they presumably would not have initiated it.<sup>20</sup> In the case of paging, the notion that the called party may not wish to receive a particular page is obviously more difficult to sustain. The *purpose* of purchasing a paging service is precisely to enable the reception of pages. In this case there is thus less presumption in favor of the traditional convention that the calling party is the primary beneficiary of the call. Moreover, people making calls to paging services have usually been empowered to do so as a result of the paging customer's having made their number available on a selective basis.

Paging customers decide who gets their number. They control distribution of their number. Even if regulation permitted recovery of these costs from general ratepayers, it is difficult to fathom how a person who is not capable of calling a paging customer, given selective availability of paging numbers, can benefit in such a manner as to warrant paying higher charges for POTS or other LEC-supplied services to support free provision of interconnection facilities to paging services.

Generally speaking, calling parties do not pay for the called party's network connection. That connection is necessary to complete a call, but is not, economically speaking, part of the *cost* of a call. It is rather a cost associated with the decision to procure an access line which gives the *option* of making and receiving calls. The costs of supplying an access line that has been ordered are, in fact, incurred regardless of whether any calls traverse the path (*i.e.*, they are quintessentially non-traffic-sensitive — NTS — costs).

The cost-causers and the beneficiaries of paging service are the callers and the persons who receive paging calls. Together, they rather than general telecommunications customers thus should — on bedrock economic principle — bear the costs of paging interconnection. As in the case of

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<sup>20</sup> Sometimes people place or return calls at times when they estimate the called party will not be available and, via this ploy, avoid communication while having fulfilled an implicit obligation (*viz.*, to return a call).

access lines, the access trunks that connect the paging company to the LEC are NTS costs — so long as the paging company determines the number of trunks. In that case, the trunks are provided because the paging company orders them — regardless of whether they are necessary (in a traffic-engineering sense) to handle the traffic. Provision of such trunks is not caused by calls to pagers and is not attributable to any activity by general telecommunications customers. It derives solely from paging companies' desire (for whatever reason) to have a certain number of trunks.<sup>21</sup>

Because these costs are not part of the costs of making any call, they should not be embodied in call charges that are properly designed to recover call-processing costs. Were such costs included in charges for completion of all telephone calls, the economic effect would be to distort prices and bias consumption decisions inefficiently, and to redistribute income from general ratepayers to paging customers. This cross-subsidy is exacerbated to the extent that paging calls are incremental and network call-handling capacity must be greater and charges for telephone service greater to recover the added costs of handling these calls.

The costs of the paging network itself (including its network connection) are most efficiently borne by the paging customer. The customer chooses the paging company and should, therefore, be responsible for the costs resulting therefrom. We note also that in the case of paging service there is no economically compelling universal service rationale for socializing interconnection costs in the rates general telecommunications customers pay for basic telephone service. Indeed, paging numbers are usually not universally available — paging services produce benefits for subscribers and those to whom they wish to make their paging number available.

## **2. Rewards Reflective of Real Productivity**

As we have stressed, paging services are primarily a complement to ILEC services. In contrast, CLECs generally provide value-added that substitutes for value-added that would otherwise be provided by an ILEC. Also, many (but not all) two-way CMRS calls displace calls that would otherwise be carried on the ILEC's wireline network, perhaps prior to subsequent travel. Paging services may meet a consumer demand, but do not perform call-processing functions a telephone

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<sup>21</sup> Access trunks would, however, be TS costs if the LEC determined, on the basis of estimated traffic, how many trunks the paging company needed. Under these circumstances, it would still be appropriate to charge the paging company for the costs (because the paging company and its customers cause the costs), but the charges should depend on usage.

company would otherwise perform. The value a paging service produces does not consist of a telephone company cost saving, but rather the utility consumers of paging services derive from the service. That productivity should be rewarded/compensated by the consumers who benefit from it rather than subsidized through inflated charges for the services telephone companies supply. To compensate paging carriers for cost savings they do not produce is economically unjustified. Paging interconnection does not reduce LEC call-handling costs; it raises them compared to other types of calling. This should not provoke a reward.

### **3. Promotion of Efficient Cost Recovery**

As we have noted, one of the adverse consequences of recovering costs incurred by paging customers in charges for services paid by *other* customers is that this promotes inefficient consumption decisions (*viz.*, under-consumption of taxed services (POTS) and over-consumption of subsidized paging services). Relatedly, a sensible interconnection pricing policy would be one that consciously sought to assign cost-recovery responsibility in a manner that lends itself to efficient cost recovery.

The problem of recovering NTS paging interconnection costs is analogous to the problem of recovering customer access line costs. As the Commission is well aware, it is not easy, even in simple mechanical terms, to determine the appropriate usage charge that will approximate the revenues required to meet any given access burden. Relevant burdens need to be identified and estimates of demand and repression effects must be made, and true-ups are often required. Usage charges are, in any event, less efficient than fixed charges since they distort consumption decisions at the margin. This problem is exacerbated by paging interconnection policies that increase the cost recovery burden by misassigning costs of paging interconnection facilities for recovery in charges to general ratepayers and imposing paging call termination charges on LECs.

The thrust of the Commission's various access charge revisions has sensibly been to try to reduce the magnitude of such burdens through greater direct assignment of NTS costs and to move away from economically inefficient usage-based charges. It is thus ironic that ML's paging interconnection policy heads in precisely the opposite direction. That policy moves away from direct assignment of NTS costs and puts upward pressure on call charges given the LEC's limited flexibility to increase fixed service charges.

We find it impossible to square the ML's interpretation as regards paging interconnection pricing with the Commission's access pricing policies. Consider the Commission's discussion of general rate structure rules in its Interconnection *Order*:<sup>22</sup>

We conclude, as a general rule, that incumbent LECs' rates for interconnection and unbundled elements must recover costs in a manner that reflects the way they are incurred. This will conform to the 1996 Act's requirement that rates be cost-based, ensure requesting carriers have the right incentives to construct and use public network facilities efficiently, and prevent incumbent LECs from inefficiently raising costs in order to deter entry . . . . [W]e require that the charges for dedicated facilities be flat-rated, including, but not limited to, charges for unbundled loops, dedicated transport, interconnection, and collocation. These charges should be assessed for fixed periods, such as a month. We are requiring flat-rated charges for dedicated facilities. Usage-based charges for dedicated facilities would give purchasers of access to network elements an uneconomic incentive to reduce their traffic volumes. Moreover, purchasers of access to network elements with low volumes of traffic would pay below-cost prices, and therefore have an incentive to add lines that they would not add if they had to pay the full cost. As stated in the NPRM, a flat-rated charge is most efficient for dedicated facilities, because it ensures that a customer will pay the full cost of the facility, and no more.

Since virtually everyone agrees this is good policy for pricing in the context of access, how can the policies reflected in the ML constitute sound policy? These would entail trying to recover NTS costs for dedicated facilities used to supply paging services from the general population of telephone users. Such charges would likely be access and toll charges to a significant extent given the difficulty of raising charges for local telephone service.

It is not easy for a LEC to determine the appropriate usage charge that will approximately recover the interconnection costs from callers to paging systems. And a usage charge would, in any event, be less efficient than a fixed monthly charge. In contrast, paging companies are in a good position to set appropriate charges to recover interconnection costs from their customers in an efficient manner. In particular, the rate structures they offer could include fixed monthly charges as

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<sup>22</sup> See *First Report and Order*, In the Matter of Implementation of the Local Competition Provisions of the Telecommunications Act of 1996, August 8, 1996, at 358-59.

well as usage charges. One can easily conceive of a variety of service plans embodying different mixes of charge types to appeal to different paging customer preferences.

We thus conclude that the best public policy from the standpoint of *enabling* efficient cost recovery would be to require paging companies to bear NTS interconnection costs. The paging companies may then pass them along to their customers (the cost-causers) in a much more efficient manner than they could be collected through general charges for telephone calls and service. In this manner, the Commission's enlightened approach to structuring access charges would be translated to the paging venue.

#### **4. Efficacy of Negotiated Arrangements**

The Telecommunications Act of 1996 dictates that terms and conditions of competitive interconnection be based on negotiations between ILECs and CLECs subject to arbitration by state regulatory authorities. As we have noted, under the ML's interpretation of the FCC's rules, paging companies would not have to pay for the facilities that interconnect them to local exchange carriers. The ML interpretation thus renders negotiations largely pointless. By mis-assigning rights, the ML interpretation has created a situation where there is little if anything to negotiate. Normally, buyer and seller negotiate over what specific goods are to be delivered and the prices that are to be paid. The ML implies that buyers should be able to decide what they want and receive it without paying — hardly a setting conducive to normal business negotiations.

A negotiation generally involves attempts to identify mutually advantageous trades and, in particular, to specify what is to be exchanged for what. The ML's interpretation implies that paging companies are to receive interconnection facilities without having to pay for them. It specifies a particular result with respect to what would obviously be principal aspects of any real negotiation.

Under the ML interpretation efficient outcomes are likely to prove impossible to achieve. In particular:

- With a zero price, if the paging company is permitted to decide which interconnection facilities it obtains, it possesses an obvious incentive to order far more capacity (along any relevant dimension) than the efficient amount (*i.e.*, the amount that equalizes marginal costs and benefits). For example, to ensure that no calls ever get blocked, it is likely to order excessive trunk capacity. Essentially, ILECs would

be called upon to write a blank check and paging companies would fill in the amount. Such an arrangement seems wholly untenable.<sup>23</sup>

- With a zero price, if the ILEC chooses the level of interconnection capacity, it will be held to service-quality standards, but even so, it may not properly take into account the cost (to paging customers) of blocked calls. In any event, the ILEC cannot be expected to forecast traffic loads for a particular paging company at all precisely (to determine the appropriate capacity).

The problem with specifying a zero price is that it largely removes the price mechanism as a tool negotiating partners can use to provide incentives to economize on demands and elicit expanded supplies. Instead, it leaves the resolution of economically and technically complex supply provisioning issues to the government, which is not especially well equipped to resolve them efficiently.

We also earlier remarked that when a paging carrier connects to the network at a tandem, there may or may not be cost savings relative to connecting at the terminating end office. Where such interconnection is cost effective, a LEC may wish to provide incentives to paging companies to interconnect at tandem switches rather than at end offices. With a zero price, how is the LEC to impart such an incentive effectively? In a normal business negotiation setting, the LEC might propose to offer to share any cost savings in the form of a discounted interconnection charge, thereby providing an inducement to implement the less-costly form of interconnection.

The problem in this case is that, under the ML there is no charge to be discounted and thus no interconnection pricing method to provide the correct incentives. Given the way rights are currently defined, the only way for LECs to impart efficient incentives to paging companies is to provide financial inducements directly. But this creates a problem in that it provides incentives for strategic behavior and it is not clear how such a contract could be enforced. With rights as currently defined, the prospect of financial inducements would lead paging companies to exaggerate their capacity requirements greatly in an attempt to maximize the prospective payoff designed to induce a shrinkage in requirements and more efficient arrangements. By the same token, were the rights assignment reversed, LECs would possess incentives to understate what they would willingly supply

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<sup>23</sup> We have been apprised of instances where SBC LECs were asked to supply large-capacity (including, in one instance, an OC-12) interconnection facilities significantly in excess of expected traffic volumes.

in the absence of an inducement to maximize their potential payoff. By insisting on a zero price, the regulator puts parties in a position where problematic side payments are necessitated to elicit more efficient outcomes and, depending on how rights are assigned, encourages posturing about requirements and capabilities as a tactic to maximize payoffs.

These problems of efficient facilities deployment largely did not arise under the *status quo ante* where paging carriers decided which facilities to purchase and paid the rates for these facilities that were generally established under the auspices of state Commissions. There was no “externalization” of costs burdening other network users under this “voluntary exchange” paradigm. This approach can supply a workable means for negotiated discounts to impart incentives for more efficient forms of interconnection.

## V. Conclusion

Economic principles suggest that an efficient paging interconnection regime should recover costs from paging customers and their economic agents, the paging companies. This assignment of responsibility for cost recovery places burdens squarely on cost-causers who exercise the critical consumption and economizing decisions and are in a position to implement efficiently structured charges. It avoids imposing cost burdens unfairly and inequitably on general telecommunications customers whose rates must necessarily be higher if paging interconnection costs are allowed to be externalized/socialized. And it would provide an institutional setting in which negotiations could effectively impart incentives to adopt technically efficient methods of interconnection. The ML interpretation promotes economic inefficiency and mal-distribution of economic benefits. It entails outright cross-subsidy to paging companies and their customers from ILECs and general ratepayers.